
First published in the *Government Gazette*, Electronic Edition, on 19th November 2012 at 5.00 pm.

No. 3062 — HINDU ENDOWMENTS BOARD ACT (CHAPTER 364)

**ANNUAL REPORT OF THE HINDU ENDOWMENTS BOARD
FOR THE YEAR ENDED 31 MARCH 2012**

(Sections 29 and 30 of the HEB Act)

1. INTRODUCTION

- 1.1 The Hindu Endowments Board (HEB) by virtue of the Hindu Endowments Act administers three Endowments comprising;

Endowment 1

Sri Mariamman Temple
244 South Bridge Road

And

Sri Srinivasa Perumal Temple
397 Serangoon Road

Endowment 2

Sri Vairavimada Kalamman Temple
2001 Toa Payoh Lorong 8

Endowment 4

Sri Sivan Temple
24 Geylang East Avenue 2

- 1.2 Little India Arcade Pte Ltd remains a subsidiary of HEB.
- 1.3 HEB administers two Kindergartens: Saraswathy Kindergarten and Saraswathy Darma Muneeswaran Kindergarten.
- 1.4 HEB together with Prisons Department and Singapore Corporation of Rehabilitative Enterprises (SCORE) manages HEB-Ashram Halfway House.

2. COMPOSITION OF HEB

- 2.1 The following persons were appointed as members of the Hindu Endowments Board for a period of 3 years, with effect from 1 June 2011:

Chairman	—	Mr S Rajendran
Vice Chairman	—	Mr M Paramantham
Finance Member	—	Mr Thanabalan Ladamuthu
Secretary	—	Mr P Avadiar
Members	—	Mr Shekaran s/o K Krishnan Dr T Chandroo Mr Ramachandra Hegde Mr Rajan Krishnan

Mr Rangareddy Jayachandran
 Mr N Anandaraja
 Ms Rajamanickam K Vemala
 Dr Vellayappan s/o Karuppiah
 Mr Rajandeeran s/o Kanayan
 Ms Balakrishnan Madhubala
 Mr S Ramanathan
 Mr Vijayendran s/o Krishnan

3. TEMPLE MANAGEMENT COMMITTEES

3.1 The following officers were appointed to the Temple Management Committees for a two year term, effective 1 July 2010:

Sri Mariamman Temple Management Committee

Chairman	—	Dr K Vellayappan
Vice Chairman	—	Mr N R Shankar
Secretary	—	Mr P Rajaperian
Finance Member	—	Mr V Selvam
Members	—	Mr V Ramalingam Mr K Rajaram Mr P Segar Mr Karuna Moorti

Sri Srinivasa Perumal Temple Management Committee

Chairman	—	Mr K Rajandeeran
Vice Chairman	—	Mr A Dinakaran
Secretary	—	Mr P Rajakanth
Finance Member	—	Mr P Paneer Selvam
Members	—	Mr C Nantha Kumar Mr Mahadevan Lukshumayeh Mr Ramachandra Hegde Mr A Jaiganth

Sri Sivan Temple Management Committee

Chairman	—	Mr R Jayachandran
Vice Chairman	—	Mr S Lakshmanan
Secretary	—	Mr A Arasapam
Finance Member	—	Mr S Malaiappan
Members	—	Ms Rhama Sankaran Mr Ashok Srinivasan Mr Kartik Chimanlai Jajal Ms Rajamanickam K Vemala

Sri Vairavimada Kaliyamman Temple Management Committee

Chairman	–	Mr K Vijayendren
Vice Chairman	–	Mr S Thenagarar
Secretary	–	Mr S Krishna
Finance Member	–	Mr T G Gritharan
Members	–	Mr Mohan Das Naidu Mr R Uthayakumar Mr S Thiagaraja Mr G K P Pillai (from 24 February 2011)

4. MANAGEMENT

4.1 HEB manages and discharges its various functions through the respective Temple Management Committees and the following sub committees:

- Audit Committee
- Building & Maintenance / Project Committee
- Deepavali Light Up Committee
- Executive Committee
- HEB-Ashram Halfway House Committee (IPC status from 1 Nov 2011)
- Hindu Studies Committee
- Inter Faith Committee (formed on 31 Aug 2011)
- Investment Committee
- Kindergarten Management Committee
- Medical Support Services (renamed from 28 Mar 2012)
- Sivadas-HEB Education Fund Committee
- Sivadas-HEB Investment Committee (formed on 19 Oct 2011)
- Temple Affairs Committee

5. MAJOR RELIGIOUS FESTIVALS CELEBRATED

5.1 Major religious festivals and prayers conducted by the temples are as follows:

Sri Mariamman Temple

- (a) Sri Vaarahi Maalaa Manthira Maha Yaagam
- (b) Varushabishegam
- (c) 1008 Sangabishegam
- (d) Sri Periyachi Amman Padaiyal Poojai
- (e) Aadi Koolu Poojai
- (f) Kungkuma Archanai and Laksharchanai

- (g) Sri Drowpathai Amman Homam
- (h) Kodiyetram Festival
- (i) Navarathiri Festival
- (j) Fire Walking Ceremony
- (k) Sri Sundara Vinayagar Ganapathy Homam
- (l) Sri Anjaneyar Jayanthi Vizha
- (m) Sri Karumariamman Poojai
- (n) Aarupadai Veedu Poojai
- (o) Sumangali Poojai

Sri Srinivasa Perumal Temple

- (a) Astalakshmi Yagam
- (b) Vasantha Utsavam
- (c) Sri Mahalakshmi Paalkudam, Santhanakappu and Saharanama Archanai
- (d) Sri Vinayagar Chaturthi
- (e) Pavithra Utsavam
- (f) Puratassi
- (g) Sri Anjaneyar Laksharchanai
- (h) Vaikunta Ekadesi Utsavam
- (i) Sri Dhanvanthiri & Sri Sowbhagya Ganapathy Maha Homam
- (j) Thaipusam
- (k) Brahmotsavam

Sri Sivan Temple

- (a) Tamil New Year
- (b) Chitra Pournami
- (c) Natarajar Abishegam Ubayam
- (d) Gurupeyarchi Laksha Archanai
- (e) Brahmotsavam Festival
- (f) Maha Sivarathri
- (g) Sri Vinayagar Chaturthi Yaagam
- (h) Navarathri Ubayam
- (i) Skantha Sashti Ubayam
- (j) Karthigai Somavara Ubayam
- (k) Sani Peyarchi
- (l) Sri Sakthi Panchakshari Homam
- (m) Sri Viswanathar Laksha Archanai

Sri Vairavimada Kalamman Temple

- (a) Brahmotsavam
- (b) Sri Angalaparameswari Poojai
- (c) Thaliperukku Pooja
- (d) Sani Peyarchi Pooja
- (e) Santhanakuda Abishegam
- (f) Sri Periyachi Amman Poojai
- (g) Navarathri
- (h) Vinayagar Sathurthi
- (i) Aarupadai Vedu
- (j) Ayyappan Poojai
- (k) Irumudi Festival
- (l) Makaravillaku
- (m) Navashari Laksha Jeba Maha Yagam
- (n) Sri Vairavimada Kalamman Laksharchanai

5.2 All four Temple Management Committees reported increased devotee participation at the various festivals.

6. SARASWATHY AND SARASWATHY DARMA MUNEESWARAN KINDERGARTENS

6.1 The Board paid out bursaries amounting to \$57,171 to disadvantaged students from Saraswathy and Saraswathy Darma Muneeswaran Kindergartens.

6.2 The Board also paid out a total of \$93,398, as subsidies to the Kindergartens.

7. PROJECT BAKTHI

7.1 Of the \$49,340 that went towards funding Project Bakthi classes (24 sessions/year), \$23,600 was spent on transport subsidies for students attending the programme.

7.2 From 2012, Project Bakthi classes were made zonal and are currently being offered at Siva Krishna Temple (North Zone), Sri Muneeswaran Temple (West Zone), Sri Sivan Temple (East Zone) and Darma Muneeswaran Temple (Central Zone).

7.3 A programme for teens was introduced in July 2011.

8. MEDICAL SUPPORT SERVICES

8.1 Medical Counselling Service was renamed as Medical Support Services from 28 Mar 2012.

- 8.2 A Health Fair attracting more than 500 participants was held on 4 Aug 2011 at the PGP Wedding Hall. 14 medical screening stations were set up during the fair.
- 8.3 Medical Support Services provided static medical support for various events including, Fire Walking Ceremony, Thaipusam Festival, SVKT Family Day, and Sivarathri Festival.

9. HEB-ASHRAM HALFWAY HOUSE

- 9.1 The Ashram acquired IPC status in November 2011 and was renamed HEB-Ashram Halfway House.
- 9.2 Since adopting SCORE's New Service Model, 13 residents were rehabilitated at HEB-Ashram Halfway House during this period of review.
- 9.3 'Gift from the Heart', HEB's community assistance programme that provides food rations to disadvantaged families monthly, provided \$60,240 worth of food rations during the period of review.

10. SIVADAS-HEB EDUCATION FUND

- 10.1 Subsidies amounting to \$15,903 were disbursed to 18 recipients from Saraswathy and Saraswathy Darma Muneeswaran Kindergartens through the Fund.
- 10.2 9 Hindu children from non-HEB kindergartens and child care centers received bursaries amounting to \$9,060 through the Fund during the period of review.

11. DEEPAVALI CELEBRATIONS

- 11.1 The Deepavali Light-up Committee organized the following signature events as part of the Deepavali festive celebrations in Little India:

Switch on Ceremony

Date: 23 Sept 2011

Deepavali Countdown Concert

Date: 25 Oct 2011

- 11.2 Both the above-mentioned events were well received by Singaporeans and tourists alike. The Deepavali Countdown Concert was televised live on Mediacorp TV 12- Vasantham Central. Other fringe events organized to celebrate the festive season include a Deepavali trade fair, a festive bazaar, and a heritage and craft exhibition.

12. INVESTMENT PROPERTIES

- 12.1 Little India Arcade, HEB's largest investment property had an occupancy rate of 98%.

12.2 HEB's other two investment properties 209 South Bridge Road and 36 Mosque Street, had an occupancy rate of 100%.

13. ACCOUNTS

13.1 The audited accounts of HEB as at 31 March 2012 are attached with this report.

AVADIAR PONGENAN
Secretary,
Hindu Endowments Board

INDEPENDENT AUDITOR'S REPORT TO THE
HINDU ENDOWMENTS BOARD

REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of the Hindu Endowments Board (the "Board") and its subsidiary (the "Group"), which comprise the statements of financial position of the Board and of the Group as at 31 March 2012, and the statements of comprehensive income and statements of changes in funds of the Board and of the Group, and the consolidated statement of cash flows of the Group for the financial year then ended, and a summary of significant accounting policies and other explanatory information.

Board Management's Responsibility for the Financial Statements

The Board management is responsible for the preparation and fair presentation of these financial statements in accordance with the provisions of the Hindu Endowments Act, Cap. 364 (the "Act") and Singapore Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements of the Group and the statement of comprehensive income, statement of financial position and statement of changes in funds of the Board are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Board and of the Group as at 31 March 2012, and the income and expenditure, and changes in funds of the Board and of the Group, and cash flows of the Group for the financial year ended on that date.

Other Matter

The financial statements of the Board and of the Group for the financial year ended 31 March 2011 were audited by another auditor whose report dated 31 August 2011 expressed an unmodified opinion on those financial statements.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In our opinion, the accounting and other records required by the Act to be kept by the Board have been properly kept in accordance with the provisions of the Act.

During the course of our audit, nothing has come to our attention that caused us to believe that the income, expenditure and investment of monies and the acquisition and disposal of assets by the Board during the year have not complied with the provisions of the Act.

BAKER TILLY TFW LLP
Public Accountants and Certified Public Accountants,
Singapore.

8th August 2012.

HINDU ENDOWMENTS BOARD AND ITS SUBSIDIARY

STATEMENTS OF FINANCIAL POSITION
At 31 MARCH 2012

	<i>Group</i>		<i>Board</i>	
	<i>2012</i>	<i>2011</i>	<i>2012</i>	<i>2011</i>
	\$	\$	\$	\$
NON-CURRENT ASSETS				
Financial assets, held-to-maturity	4,052,277	5,114,506	4,052,277	5,114,506
Property, plant and equipment	13,898,541	14,796,379	13,810,955	14,700,220
Investment properties	8,604,578	9,224,000	4,569,421	4,725,516
Subsidiary	—	—	18,025,381	18,525,381
	<u>26,555,396</u>	<u>29,134,885</u>	<u>40,458,034</u>	<u>43,065,623</u>
CURRENT ASSETS				
Trade receivable	76,290	55,884	—	—
Other current assets	135,999	123,464	121,590	109,280
Inventories	54,817	56,832	54,817	56,832
Cash and bank balances	33,259,817	27,403,242	31,944,213	26,671,675
	<u>33,526,923</u>	<u>27,639,422</u>	<u>32,120,620</u>	<u>26,837,787</u>
TOTAL ASSETS	<u>60,082,319</u>	<u>56,774,307</u>	<u>72,578,654</u>	<u>69,903,410</u>
CURRENT LIABILITIES				
Other current liabilities	1,300,618	1,480,307	568,953	785,166
Short term bank loan	500,000	500,000	—	—
Income tax payable	93,285	176,516	—	—
TOTAL LIABILITIES	<u>1,893,903</u>	<u>2,156,823</u>	<u>568,953</u>	<u>785,166</u>
NET ASSETS	<u>58,188,416</u>	<u>54,617,484</u>	<u>72,009,701</u>	<u>69,118,244</u>
FUNDS				
Accumulated fund	52,256,911	48,706,388	66,078,196	63,207,148
Sinking fund	5,931,505	5,911,096	5,931,505	5,911,096
	<u>58,188,416</u>	<u>54,617,484</u>	<u>72,009,701</u>	<u>69,118,244</u>

For details notes, please refer to Hindu Endowments Board, 397 Serangoon Road, Singapore 218123.

HINDU ENDOWMENTS BOARD AND ITS SUBSIDIARY
**STATEMENTS OF COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2012**

	<i>Group</i>		<i>Board</i>	
	<i>2012</i>	<i>2011</i>	<i>2012</i>	<i>2011</i>
	\$	\$	\$	\$
INCOME				
Administrative income	—	—	150,000	120,000
Archanas, Poojas and Ubayams	1,663,463	1,569,517	1,663,463	1,569,517
Deepavali light up income	416,468	486,916	416,468	486,916
Donations and contributions (net)	2,661,771	2,170,165	2,826,771	2,261,165
Festival income	1,236,918	1,171,466	1,236,918	1,171,466
Interest income	457,325	366,501	757,786	690,220
Kumbabishegam income	718,885	1,087,320	718,885	1,087,320
Miscellaneous income	1,480,627	1,382,786	1,453,579	1,380,956
Prasadam and catering	1,275,413	1,105,195	1,275,413	1,105,195
Rental income	3,953,654	3,714,682	1,120,809	1,041,707
Tuition fee income	460,776	409,546	460,776	409,546
	<u>14,325,300</u>	<u>13,464,094</u>	<u>12,080,868</u>	<u>11,324,008</u>
<i>Less: EXPENDITURE</i>				
Advertising and promotions	25,786	31,407	—	—
Audit fee	43,000	40,000	35,000	31,000
Deepavali light up expenses	242,270	330,059	242,270	330,059
Depreciation	1,769,233	1,786,319	1,293,713	1,315,123
Festival expenses	889,346	794,851	889,346	794,851
Property, plant and equipment written off	331,746	—	331,746	—
Goods and services tax	507,880	467,281	507,880	467,281
Interest expense	11,228	11,273	—	—
Kumbabishegam expenses	110,328	645,508	110,328	645,508
Miscellaneous expenses	1,411,255	1,151,716	1,351,988	1,130,310
Prayer materials	466,766	415,743	466,766	415,743
Printing and stationery	60,915	55,432	60,915	55,432
Property expenses	968,416	925,306	65,611	51,472
Provisions and catering	450,780	390,874	450,780	390,874
Repairs and maintenance	222,068	192,378	222,068	192,378
Staff costs	2,715,234	2,429,695	2,715,234	2,429,695
Utility charges	445,766	422,179	445,766	422,179
	<u>10,672,017</u>	<u>10,090,021</u>	<u>9,189,411</u>	<u>8,671,905</u>
SURPLUS BEFORE TAX	<u>3,653,283</u>	<u>3,374,073</u>	<u>2,891,457</u>	<u>2,652,103</u>
Tax expense	(82,351)	(139,317)	—	—
NET SURPLUS AND TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR	<u>3,570,932</u>	<u>3,234,756</u>	<u>2,891,457</u>	<u>2,652,103</u>

For details notes, please refer to Hindu Endowments Board, 397 Serangoon Road, Singapore 218123.

ENDOWMENT AND OTHER FUNDS — BOARD

Statement of Financial Position	Endowment No. 1		Endowment No. 2		Endowment No. 4		Administrative fund		Other Project fund		Total	
	2012	2011	2012	2011	2012	2011	2012	2011	2012	2011	2012	2011
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ACCUMULATED FUND	22,620,193	21,645,414	2,439,634	2,109,542	11,499,976	10,936,958	222,228	184,050	29,296,165	28,331,184	66,078,196	63,207,148
SINKING FUND	5,080,983	3,072,451	—	—	2,850,522	2,838,645	—	—	—	—	5,931,505	5,911,096
	25,701,176	24,717,865	2,439,634	2,109,542	14,350,498	13,775,603	222,228	184,050	29,296,165	28,331,184	72,009,701	69,118,244
Represented by:												
NON-CURRENT ASSETS												
Financial assets, held-to-maturity	—	—	—	—	4,052,277	5,114,506	—	—	—	—	4,052,277	5,114,506
Property and equipment	8,223,756	8,679,987	1,133,881	1,270,467	4,120,144	4,341,136	159,644	175,285	173,530	233,345	13,810,955	14,700,220
Investment properties	3,405,997	3,533,916	—	—	—	—	—	—	1,163,424	1,191,600	4,569,421	4,725,516
Investment in subsidiary	—	—	—	—	—	—	—	—	4,940,381	4,940,381	4,940,381	4,940,381
Loan to subsidiary	—	—	—	—	—	—	—	—	13,085,000	13,585,000	13,085,000	13,585,000
	11,629,753	12,213,903	1,133,881	1,270,467	8,172,421	9,455,642	159,644	175,285	19,362,335	19,950,326	40,458,034	43,065,623
CURRENT ASSETS												
Other current assets	12,482	6,722	8,559	3,417	60,165	40,351	13,931	17,639	26,452	41,151	121,590	109,280
Due from/(to) endowments & funds	593,017	613,459	644,837	23,166	1,274,446	84,586	(2,447,705)	(672,883)	(64,595)	(48,328)	—	—
Inventories	5,577	6,881	1,770	1,820	30,652	32,350	—	—	16,818	15,781	54,817	56,832
Cash at banks	13,593,956	12,199,225	663,905	819,948	4,835,561	4,185,018	2,559,074	756,584	10,282,217	8,705,800	31,934,713	26,664,575
Cash on hand	3,500	2,100	1,000	500	1,000	1,000	1,000	500	3,000	3,000	9,500	7,100
	14,208,532	12,828,387	1,320,071	848,851	6,201,824	4,343,305	126,300	101,840	10,263,892	8,715,404	32,120,620	26,837,787
CURRENT LIABILITIES												
Other current liabilities	137,109	324,425	14,318	9,776	23,747	23,344	63,716	93,075	330,062	334,546	568,953	765,166
	14,071,423	12,503,962	1,305,753	839,075	6,178,077	4,319,961	62,584	8,765	9,933,830	8,380,858	31,551,667	26,052,621
NET CURRENT ASSETS	25,701,176	24,717,865	2,439,634	2,109,542	14,350,498	13,775,603	222,228	184,050	29,296,165	28,331,184	72,009,701	69,118,244

For details notes, please refer to Hindu Endowments Board, 397 Serangoon Road, Singapore 218123.

ENDOWMENT AND OTHER FUNDS — BOARD (continued)

Statement of comprehensive income	Endowment No. 1		Endowment No. 2		Endowment No. 4		Administrative fund		Other project fund		Total	
	2012	2011	2012	2011	2012	2011	2012	2011	2012	2011	2012	2011
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME												
Administrative expense/income	(378,000)	(335,200)	(51,000)	(48,000)	(137,400)	(132,000)	911,600	800,400	(195,200)	(145,200)	150,000	120,000
Archanas, Poojas and Ubayams	1,000,159	967,913	259,473	244,614	403,831	356,990	—	—	—	—	1,663,463	1,569,317
Deepavali light up income	—	—	—	—	—	—	—	—	416,468	486,916	416,468	486,916
Donations and contributions (Net)	1,340,088	1,324,895	146,169	150,630	559,770	519,415	—	34,156	780,744	232,069	2,826,771	2,261,165
Festival income	1,032,344	996,721	157,439	120,539	471,35	54,206	—	—	—	—	1,236,918	1,171,466
Interest income	151,940	102,674	10,995	8,096	178,569	175,944	5,694	5,987	410,588	397,519	757,786	690,220
Kumbabishtegam income	388,636	1,087,320	330,249	—	—	—	—	—	—	—	718,885	1,087,320
Miscellaneous income	686,153	619,224	122,448	98,113	456,145	411,558	3,600	—	185,233	252,061	1,453,579	1,380,956
Prasadam and catering	663,259	581,546	144,181	124,352	467,973	399,297	—	—	—	—	1,275,413	1,105,195
Rental income	—	—	—	—	—	—	—	—	1,120,809	1,041,707	1,120,809	1,041,707
Tuition fee income	—	—	—	—	—	—	—	—	460,776	409,546	460,776	409,546
	4,884,579	5,325,093	1,119,954	698,344	1,976,023	1,785,410	920,894	840,543	3,179,418	2,674,618	12,080,868	11,524,008

ENDOWMENT AND OTHER FUNDS --- BOARD (continued)

Statement of comprehensive income	Endowment No. 1		Endowment No. 2		Endowment No. 4		Administrative fund		Other project fund		Total	
	2012	2011	2012	2011	2012	2011	2012	2011	2012	2011	2012	2011
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<i>Less: EXPENDITURE</i>												
Audit fee	14,000	9,000	2,000	2,000	7,000	7,000	3,000	4,000	9,000	9,000	35,000	31,000
Deepavali light up expenses	—	—	—	—	—	—	—	—	242,270	330,059	242,270	330,059
Depreciation of property, plant, equipment and investment properties	731,777	768,601	136,586	136,731	267,305	267,973	45,987	33,025	112,058	108,793	1,293,713	1,315,123
Festival expenses	623,707	566,829	73,999	70,537	191,640	157,485	—	—	—	—	889,346	794,851
Property, plant and equipment written off	331,746	—	—	—	—	—	—	—	—	—	331,746	—
Goods and services tax	263,725	253,103	56,568	42,661	103,828	91,838	5,238	6,911	78,721	72,768	507,880	467,281
Kumbabishegam expenses	34,424	645,508	75,904	—	—	—	—	—	—	—	110,328	645,508
Miscellaneous expenses	241,942	215,425	58,034	34,053	140,711	137,839	44,863	44,173	866,438	698,820	1,351,988	1,130,310
Prayer materials	291,055	265,208	62,116	55,093	113,595	95,442	—	—	—	—	466,766	415,743
Printing and stationery	14,232	19,517	4,937	4,477	6,137	5,871	12,728	12,500	22,881	13,067	60,915	55,432
Property expenses	5,440	5,440	—	—	—	—	—	—	60,171	46,032	65,611	51,472
Provisions and catering	244,970	218,853	66,093	57,834	139,717	114,187	—	—	—	—	450,780	390,874
Repairs and maintenance	99,793	72,311	23,844	23,749	40,722	48,179	20,162	15,083	37,547	33,056	222,068	192,378
Staff costs	763,452	703,178	178,655	155,840	294,782	291,808	733,333	675,259	745,012	603,610	2,715,234	2,429,695
Utility charges	241,005	231,471	51,526	54,145	95,691	87,430	17,405	15,568	40,339	33,767	445,766	422,179
	3,901,268	3,974,444	789,862	637,118	1,401,128	1,305,052	882,716	806,319	2,214,457	1,948,972	9,189,411	8,671,905
NET SURPLUS TRANSFERRED TO ACCUMULATED FUND	983,311	1,350,649	330,092	61,226	574,895	480,358	38,178	34,224	964,981	725,646	2,891,457	2,652,103

For details notes, please refer to Hindu Endowments Board, 397 Serangoon Road, Singapore 218123..